

Amanda Mikkelson, Event and Conference Services Manager, and Tom Martin, Technical Coordinator here at the Dublin Campus.

programming. They r

Dean Leite said that he has taught very large classes at other universities and online seems to have a more intensive interactive teaching experiences.

Trustee Teplitzky asked about the interaction of textbooks. VP Cohen suggested that online often ask the question if a textbook is necessary.

National Trustee Pidwell asked about economies of scale. Dean Leite mentioned that there are some economies of scale but like other courses on current topics the curriculum in constant change which may limit scaling. Dr. Lawrence-Benedict mentioned there were ways to repackage a course depending on context.

Trustee Coleman asked if any online learning opportunities were happening outside of the US and providing access to international students? Dr. Lawrence-Benedict said that, yes, travelling students can certainly take advantage of these opportunities.

Trustee Scholl mentioned College Credit Plus and that the university can expand downward in addition to lifelong learning.

Chair King thanked the panelist and announced that it was time to move on to committee highlights and resolutions.

Committee Reports and Information Items

Joint Resources & Academics Committee

Chair King asked Vice Chair Scholl to give the Joint Committee Report. Vice Chair Scholl stated that the joint committee had an update on the university's budget and its reconciliation to the state budget, an update of affordability and efficiency, a review of the Strategic Enrollment Planning Process, and a review of the efforts on campus to prevent power-based personal violence.

Vice Chair Scholl stated that the details of the presentations are in the agenda online and the details of our discussion will be in the minutes. Chair King thanked the committee.

A cademics and Student Success Committee

Chair King asked Trustee Goodman to give the Academics and Student Success Committee Report. Trustee Goodman stated that the Academics Committee received the University Dashboard from Provost Descutner and Associate Provost Wharton, as well as an update on Duplicate Programs from Provost Descutner. Trustee Goodman also reported the Committee received a report on Corporate Engagement from Dean Sherman.

Trustee Goodman reported that there were no resolutions or consent agenda items to bring forward.

Finally, Trustee Goodman reported that detailed minutes of the committee's discussions will be made available on the Board of Trustees website. Chair King thanked the Committee.

Risk Management Committee

Chair King asked Trustee Viehweger to give the Risk Management Committee Report. Trustee Viehweger stated that the Audit Committee received an update from our external auditors, Plante Moran as well the Chief Audit Executive's Report from Jeff Davis which included updates on the FY18 Audit Plan, internal audits quality assessment and improvement program, unresolved audit recommendations, and finally the committee received an external audit contract extension update.

Trustee Viehweger reported that there are no consent agenda items and no resolutions from the Risk Management Committee.

Trustee Viehweger concluded by stating that the detailed minutes of the committee's discussion will be made available on the Board of Trustees website. Chair King thanked the Committee.

Governance and Compensation Committee

Chair King asked Trustee Cooper to Give the Governance and Compensation Committee Report. Trustee Cooper stated that the Governance Committee reviewed a proposal to modify the bylaws. The proposed amendment was distributed over 30 days ago to the Trustees as required. The proposed modification of the bylaws changes the name of the Risk Management Committee to the Audit and Risk Management Committee. There are no other modifications.

AMENDMENT TO BOARD BYLAWS

RESOLUTION 2017 -- 3659

WHEREAS, Article VI (d) of the Bylaws of the Ohio University Board of Trustees provides that the Governance and Compensation Committee shall review the Bylaws to determine whether any changes are appropriate; and

WHEREAS, the Governance and Compensation Committee has reviewed the Bylaws and has recommended that they be amended as indicated in Exhibit A;

NOW THEREFORE, BE IT RESOLVED that the Board hereby approves an amendment to its Bylaws in the form attached hereto as Exhibit A.

designee. One national Trust

Section 1. The Chair, Vice-Chair, Secretary, and Treasurer shall be elected annually by the Board.

Section 2. The Chair and Vice-Chair shall each serve for one year and shall be eligible for re-election to their respective offices. The Secretary and the Treasurer shall be eligible for annual election to these offices without a yearly limitation.

Section 3. In the event of a vacancy in an Officer position, the Board shall elect a successor from among its members to serve the remainder of the vacant term.

Article IV. The President and Presidential Duties

Section 1. On the basis of mutual good faith and any contractual relationship pointing to continuous service, the President of the University shall be elected from year t

shall be cause, at the pleasure of the Chair, for reporting such delinquency to the appropriate authority of the State of Ohio.

Section 5. Quorum and Voting. Five Trustees appointed by the Governor, (the "Voting Trustees") shall constitute a quorum for the conduct of the ordinary business of the Board. An affirmative vote of six Voting Trustees shall be necessary to elect or remove a President and an affirmative vote of five Voting Trustees shall be necessary to adopt any other resolution or action of the Board.

Section 6. Agenda. The Secretary shall consult with the chairs of the Standing Committees and then prepare a proposed agenda for each Regular Meeting. The proposed agenda shall be delivered to the President for his or her review and then to the Chair of the Board for final approval.

Article VI. Standing and Special Committees

Section 1. Standing Committees of the Board, consisting of no fewer than three (3) members each, shall be appointed annually or for longer terms by the Chair of the Board, and each Standing Committee shall consider and make recommendations for action by the Board on the various policy matters enumerated below as follows:

A cademics and Student Success

a. Responsibilities will include the academic plan; enrollment management; student affairs and life; intercollegiate athletics; diversity; research and technology transfer policies and activities; information technology; communications and marketing; academic appointments; promotion and tenure policies and procedures; academic program reviews; and awarding of degrees. Responsibilities also include providing oversight for and the necessary and proper conduct of the University's business and affairs.

3) Governance and Compensation

a. Responsibilities will include the recommendation of general governance policies and procedures, the nomination of Board officers and recommendation of candidates for future trustees and national trustees. At the last meeting in each fiscal year, the Committee shall review these Bylaws to determine whether any changes are appropriate and shall recommend any such changes to the Board of Trustees. Responsibilities also include assisting and making recommendations to the Board of Trustees respecting human resources and executive compensation programs and strategy for senior leadership positions. The Committee will also report to the Board respecting the effectiveness of executive compensation, benefits, performance management; and the Committee may further report to the Board on these issues as they relate to other University compensation and human resources plans. The Committee is also responsible for the oversight of Affiliated Entities.

4) Resources, Facilities and Affordability

a. Responsibilities will include financial operations; business, organization and practices; university advancement; relations with local, state, and federal legislative and administrative agencies; recommending of the schedule of tuition and fees; borrowing of funds (internal and external); naming, location, planning, construction, and maintenance and renovation of University facilities and grounds; the purchase, sale and lease of lands and buildings; reviewing and monitoring of all investments including the endowment; contract oversight on public utilities and other large contracts; and recommending of investment policy, advising the Board on investments and appointment of investment advisors to ensure compliance with Revised Code Section 3345.05. Responsibilities also include monitoring tuition, state appropriations, endowments, and annual giving; and overseeing efforts to maintain the University's fiscal strength in order to improve student affordability and the quality of education.

Section 2. The Executive Committee shall be made up of the Chair and Vice Chair of the Board of Trustees and the Chairs of University Academics and Student Success, and the University Resources, Facilities, and Affordability Committees and have broad powers to act in all matters not deemed by the Chair of the Board and the President of the University as of importance to command the immediate attention of the entire Board. All actions of the Executive Committee shall be subject to approval by the

Board, except those wherein the Board has delegated to the Executive Committee or the President full power to act for the Board.

Section 3. Special committees may be appointed by the Chair of the Board as the Board may deem necessary.

Section 4. The Chair of the Board and the President shall be ex-officio non-voting members of all Standing Committees and Special Committees.

Article VII. Parliamentary Authority

Section 1. When not in conflict with any of the provisions

cell towers on University-owned land) 1 just south of Route 33 and the other adjacent to Ridges water tower)

Trustee Coleman stated that there were no resolutions or further consent agenda items to bring forward and that detailed minutes of the commit

APPROVAL TO PROCEED WITH DESIGN FOR THE SEIGFRED HALL CHILLED WATER CONNECTION RESOLUTION 2017 - 3660

WHEREAS, for the Seigfred Hall Chilled Water Connection project, University administration requests approval for the total project budget of \$850,000 and authorized expenditures of \$110,000 to undertake design through contract administration;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.

APPROVAL TO PROCEED WITH DESIGN THROUGH CONSTRUCTION FOR

THE BRYAN HALL RESTROOM UPGRADES 2018, THE OUL BRASEE HALL EXTERIOR LIMESTONE PANEL REPAIRS, AND THE SOUTH POLE CONVERSI

RESOLUTION TO APPROVE UTILITY EASEMENT REQUEST FROM AMERICAN ELECTRIC POWER

RESOLUTION 2017 - 3662

WHEREAS, the Ohio Power Company, an operating company of American Electric Power ("AEP"), has requested the University's approval of an easement to permit installation of an underground line to connect the sub-station at 79 Factory Street to an AEP utility pole on the corner of South Shafer Street and Riverside Drive;

WHEREAS, part of this underground line will be on University land (.77 acres) and part will be on City of Athens land;

WHEREAS, the connection will enhance services and capacity for the University; and

WHEREAS, this request has been reviewed and approved by University staff and the Ohio Department of Administrative Services.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves the request by AEP for a 25-year utility easement as depicted in the attached map in exchange for a one-time payment of \$1,542.06.

BE IT FURTHER RESOLVED, that the Board of Trustees hereby authorizes the President or his designee to execute the corresponding easement and other appropriate documentation in accordance with Ohio law.

RESOLUTION TO APPROVE CELL TOWER GROUND LEASES

RESOLUTION 2017 - 3663

WHEREAS, in 2004 and 2009, Ohio University entered into ground leases with Verizon Wireless to allow for the construction of cell towers on University-owned land in two locations, one just east of State Route 33 near what is presently the city's water treatment facility and a second adjacent to the Ridges water tower;

WHEREAS, the leases subsequently were assigned to American Tower Corporation;

WHEREAS, the ground leases will expire in 2029 and 2034 and currently provide annual consideration of \$12,042.24 and \$13,200.00, respectively, subject to escalators that will automatically increase the annual payments at defined points during the lease term: and

WHEREAS, to ensure transparency and consistency in the evaluation of ground leases, and in connection with the University's efforts to standardize its approach to cell tower leases, it is appropriate to advise the Board of these existing ground leases.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees hereby acknowledges and approves the ground leases described above.

Unfinished Business

There wasn't any unfinished business.

New Business

There was no new business.

Communications, Petitions, and memorials.

Chair King asked Interim Provost Descutner to come forward. Chair King stated, Interim Provost Descutner would you please come forward. On behalf of the board I wanted to take this opportunity to thank you for your recent service as Interim President. We called on you to serve the University while we were still searching for a permanent president. It was an enormous responsibility and you took it on with grace, integrity, and professionalism. You've been crucial in the successful transition and onboarding of President Nellis and of course your service continues as Interim Provost. Chair King the read the Certificate of Appreciation:

OHIO UNIVERSITY August 22, 2017 CERTIFICATE OF APPRECIATION presented to DAVID DESCUTNER

Interim President & Special Assistant to the President, February 18, 2017 – July 11

Secretary Moore announced that the next meeting of the Ohio University Board of Trustees would be on October 19th and 20th, 2017 at the Athens OH campus.

The August Meeting of the Ohio University Board of Trustees adjourned at 4:54pm.



Ohio University Board of Trustees University Academics and Student Success Committee Dublin Campus - Dublin Integrated Education Center Tuesday, August 22, 2017 Minutes

Present: Committee Chair N. Victor Goodman; Trustees Dell Robinson, Dave Scholl, Peggy Viehweger; National Trustee Laura Brege; Student Trustee Faith Voinovich; Faculty Representative David Thomas

Committee Chair Victor Goodman called the meeting to order at 1:07 p.m.

Academic Quality— Regional Higher Education Dashboard Update

Interim Executive Vice President and Provost (IEVPP) David Descutner introduced Barbara Wharton, Associate Provost for Institutional Research and Effectiveness (AP), to present the University Dashboard.

AP Wharton noted that the university dashboard was developed in 2011. Aligned with OHIO's strategic plan, it communicates the current state of Ohio University and the progress toward the strategic priorities outlined in its 4x4 strategic plan. It includes some financial information but mostly measures of student success. AP Wharton pointed out several indicators of particular interest:

Retention of first-year students increased from 79.1% for the 2014

- moment in the academic year and provides evidence of not only student achievement but also the engagement of the university's faculty.
- OHIO has invested significant effort and resources into boosting four-year graduation rates. AP Wharton cited the following examples:
 - o Starfish, a software solution designed to improve student support and retention, streamlines information collection and processes needed to communicate with students and connect them with support services they may need. The application can tailor specialized and timely messages to each unique student.
 - OHIO is partnering in a national grant-funded project with the University of Virginia to study the effectiveness of "nudging" interventions at encouraging third- and fourth-year students to complete their degrees in four years.

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freshman and seniors that measures engagement in activities and experiences known to improve retention and learning outcomes. The indicator of student/faculty interaction relates to interactions outside required class time. Due to a survey redesign in 2012, it will take time to rebuild trend data; however, the current survey enables peer comparisons, which show that OHIO outperformed peer institutions in student/faculty interaction and collaborative learning. AP Wharton noted that because of relatively low response rates it is currently difficult to drill down to program-level data to glean actionable insights.

National Trustee Brege asked what the Quantitative Reasoning metric (presentation slide 9) meant. AP Wharton clarified that it indicated how often students were asked to apply numerical information in problem-solving and analysis. In response to a similar inquiry from Trustee Viehweger concerning the Discussions with Diverse Others metric, AP Wharton explained that it referred to interactions with people who differ from the respondent in, e.g., race, ethnicity, or religion. Trustee Viehweger asked whether OHIO's comparatively lower score on this metric could be a reflection of the diversity of the campus. AP Wharton agreed and said it may be more useful to narrow the comparison group to other institutions with demographic profiles more similar to OHIO's.

Trustee Scholl asked whether incentives are offered to student participants as a means of increasing survey response rates, and how OHIO's response rate compared to those of other institutions. AP Wharton responded that OHIO's response rate to the most recent survey was approximately 20%—not higher, but comparable to other schools. Incentives are not provided; NSSE does, however, recruit participation by both regular mail and email, with multiple follow-up reminders to those who have not yet responded. Trustee Scholl noted that the quality of the survey's findings is a function of who responds to it, and that perhaps higher-performing students respond more frequently and skew results more positively. IEV PP Descutner agreed. He stated that the survey findings indicate the student-centered faculty culture of OHIO and can guide pedagogical innovations to address metrics on which OHIO could improve.

Faculty Representative Thomas asked whether the many students in the arts participate in the Expo as well. Vice President for Research and Creative Activity Joseph Shields replied that the participation numbers include everyone from units across the institution, including fine arts.

 OHIO's strong enrollments reflect several innovative efforts to continually improve the student experience through enhancing educational quality and student support services and expanding to new areas. AP Wharton noted that the University continues to maintain a high proportion of Group I faculty; is making significant investments in support services such as advising, academic technology, and scholarship aid; and has expanded enrollments in online programs and medical school.

Trustee Scholl asked how the University measures graduates' performance in terms of salary. AP Wharton responded that OHIO has requested such information from alumni previously via surveys, but because of the low response rate the data have not been reliable. The University has obtained some salary data from the Ohio Department of Job and Family Services; although this data source covers only individuals employed in Ohio, it is better than any other source we currently have. She noted that the University is, however, still conducting surveys as a quality measure.

Duplicative Programs Reporting Update

IEVPP Descutner observed that the status of OHIO's Duplicative Programs Report was discussed extensively during the Trustees' Joint Committee meeting earlier in the day. Rather than repeat that information, he reported the highlights—mainly, that the final action report is due to the Ohio Department of Higher Education by December 31, 2017.

Committee Chair Goodman inquired about duplication among regional-campus programs. Regional Campus Dean Bill Willan responded that such programs are primarily in the arts and social sciences and are standard offerings across all university; nevertheless, they are being reviewed with, Associate Provost for Faculty and Academic Planning (AP), Howard Dewald. Committee Chair Goodman inquired as to the fate of any programs with no enrollment—specifically, whether the ODHE would expect it to be cut. IEVPP Descutner responded that this is the kind of matter that should be considered. AP Dewald noted that data on one program indicate that OU-Zanesville is providing it more efficiently than other regional campuses in terms of cost, but that the University must consider how the program is being provided across all the campuses, not just one.

Academic Quality Point of Pride: College of Business—Corporate Engagement

Hugh Sherman, Dean of the College of Business, introduced a panel of individuals to help provide the Committee with an overview of the College's corporate-engagement efforts: Gabriel Giordano, Management Information Systems Department Chair and Robert H. Freeman; Tim Reynolds, Executive Director of the Robert D. Walter Center for Strategic Leadership and Executive-in-Residence in the Management Department; Assistant Dean Jennifer Murphy;

and Martin van den Berg, Vice President for Service Line Infrastructure and Cloud Security with Sogeti USA.

Dean Sherman emphasized that the College of Business would not be nationally ranked without the relationships it has fostered with its corporate partners, who help inform what is taught, how it is taught, and what the faculty research. He noted that before about 2000, larger corporations would recruit students from 15-20 university campuses, but today they have narrowed their focus to six to nine major universities; corporations are also using their competitive internship programs to recruit and select candidates for their permanent entry-level positions. Given these trends, the College of Business is prioritizing relationship-building with corporate partners and development of more learning experiences that involve interaction between students and these partners.

Dean Sherman noted that one of the College's key outcomes is placement of graduates, which will only become more vital in future. He noted that the College expects future growth not so much from its on-campus population but through working with corporate partners to provide educational opportunities to their executives and other employees.

Dean Sherman stated that one method of engaging corporate partners is through the College's 15 active advisory boards, each comprised of industry leaders. These structures are vital for strategic planning, curriculum innovation, and network expansion.

Executive Director Reynolds provided an overview of the College's corporate engagement through executive education. He noted that providing customized professional education to industry executives extends the College's reach, amplifies its impact, and develops faculty. Three of the College's key corporate-engagement initiatives include the Sales and Leadership Summit; a Leadership Development Program offered every August and April; and the Latin America Institute of Business. The College also provides training for city executives for, e.g., Dublin and New Albany.

Executive Director Reynolds also noted that the College of Business emphasizes applied learning, and that this activity provides another avenue to increase corporate engagement. Through classroom projects and the College's centers, faculty members work with industry partners to give students hands-on business experiences. Examples include involving students in authentic research on purchasing behaviors; taking students on field experiences to elite organizations like Google, Boeing, Nike, and Dell; and the Eco Challenge, a collaboration with the Russ College of Engineering that engages student teams in creating and pitching investment proposals focused on sustainability.

Jennifer Murphy, Assistant Dean of Career Management and Student Success, provided an overview of the College of Business's approach to corporate engagement through career management. The Office of Career Management, which she launched, and restructuring of the current Office of Student Services

have enhanced the College's ability to support students' academic and career development. Assistant Dean Murphy

them make meaningful connections that can give them that direction. As a result of these efforts, the College's placement rate three months after graduation is 91 percent.

This concluded the College of Business's presentation.

There being no further business, Committee Chair Goodman adjourned the meeting at 2:15 pm.



Ohio University Board of Trustees Resources, Facilities and Affordability Committee Meeting Tuesday, August 22, 2017, 1:00 pm Dublin Campus – Dublin Integrated Education Center Minutes

Committee Chair Janelle Coleman called the meeting to order at 1:09 pm. Other board members present included Chair Janetta King, Trustee Steve Casciani, Trustee Cary Cooper, Trustee Diane Smullen, Student Trustee Brooke Mauro, National Trustee David Pidwell, Alumni Representative Ronald Teplitsky, Faculty Representative Susan Williams, and President M. Duane Nellis.

• Endowment Review

7.8% (CPI). The Foundation's Investment Committee reviews expected returns and the annual spending rate as part of their oversight responsibility.

In response to a request of Trustee Scholl, an overview of quasi-endowment assets was shared. Quasi-endowments, with a market value of \$194.0M at June 30, are invested alongside the endowment portfolio and follow the endowment spending policy. A quasi-endowment is established by the Board, but can also be terminated by the Board if the need arises.

The Century Bond investments and performance were also reviewed. The long-term Century bond portfolio is valued at \$224.7M and is invested in a strategy that is very similar to the endowment portfolio, therefore performance tracks fairly closely to the long-term endowment asset allocation as described above. A more liquid, short-term

VP Shaffer discussed this utility easement request covering .77 acres adjacent to the Central Food Facility and Ohio University Credit Union. The easement will enable AEP to construct and maintain an underground connection which will enhance service and capacity to the University. The project has been evaluated and approved by University officials and the Ohio Department of Administrative Services (ODAS). AEP will make a one-time payment of \$1542.06 for the 25 year lease.

• Consent, Cell Tower Ground Leases

VP Shaffer discussed the request for Board approval of two existing cell tower ground leases. The Office of Real Estate Management is evaluating and standardizing all cell tower leases to verify that competitive rental rates are being received by the University. The resolution will provide approval of the two ground leases which were not brought before the Board when originally executed.

Trustee King made a motion to recommend the following four resolutions be retained on the Consent Agenda:

- o Facility Projects Design
- o Facility Projects Construction
- o AEP Riverside Drive Easement
- o Cell Tower Ground Leases

Trustee Cooper provided a second; Committee Chair Coleman called for a vote; the motion was unanimously approved.

• Maintenance and Operations Efficiency Analysis

VP Shaffer reminded the trustees of their past requests for information regarding the impacts of significant deferred maintenance investments on utilities, maintenance labor and materials, and deferred maintenance backlog trends. Steve Wood, Associate Vice President for Facilities Management and Safety, was introduced to present a report compiled by his Facilities Management team. The charts and metrics will be updated annually for presentation to the Board and an analysis of deferred maintenance per gross square foot will continue to be a component of future Capital Improvement Plan (CIP) documents and reports. Trustee input on the metrics will be incorporated into updates and future reporting.

Expected outcomes of the deferred maintenance investments included: reduced energy use and costs per square foot, decreased maintenance costs, reduced operating costs per square foot, a move from reactive maintenance to preventative maintenance, a decrease in the severity and urgency of work orders and a steady decrease in work orders for recent renovations. AVP Wood shared a series of Dashboards to measure maintenance and operations costs and utilization trends over time, highlighting the significant investment of Century Bond funds for deferred maintenance beginning in 2015.

In general, it was determined that investments to date have had impact, but it is still too early to see widespread benefits. Two positive outcomes that the data support are 1) less

energy is now being used due to investments in equipment and utilities, and 2) there appears to be a decrease in the 'severity' of work requests due to a reporting of less hours per work order. AVP Wood indicated that although our organization has less technicians than peers, by improving efficiencies and concentrating on key maintenance we can still make positive movement.

AVP Wood shared that the most important preventive maintenance tasks were undertaken in the last couple of years. At this point there are areas of campus that have not benefitted from this effort due to staffing limitations and a conscious decision to limit that effort and refocus on other tasks. In response to budgetary pressures Facilities' budgeted staffing levels have been held constant even though square footage is increasing.

AVP Wood also shared utility consumption trends following the transition from coal to gas and investments made in utility repairs and boiler replacement. Investment compared to utility costs reflects a drop in utility cost/gross square foot (gsf), total MMBTU and MMBTU/gsf. The annual steam line maintenance shutdown which began in May 2015 and boiler replacements have had the largest impact on improvement in utility metrics.

The cost/gsf of energy is projected to remain steady. Factors affecting energy costs include gsf, price, weather and efficiency. Energy use on the Athens campus since FY12 is showing a decrease in MMBTU/gsf. The switch from coal to gas occurred in FY16 and electric and gas contracts have been renegotiated, reducing pricing for those commodities. It is difficult to achieve cost savings on water due to recalibration of the City billing to normalize city revenue even as usage savings are achieved. Different energy options continue to be analyzed, including solar.

Trustee Casciani remarked that reducing energy consumption by 30%, as shown between 2014 and 2016, is an extraordinary accomplishment for any entity/organization and should be appliabled.

Annual Sustainability Update

AVP Wood introduced the Office of Sustainability team in attendance and discussed Ohio University's commitment to sustainability. The University's 2012 Sustainability Plan is comprised of 35 benchmarks aligned into four subgroups - Built Environments, Outreach and Education, Waste Reduction, and Energy Efficiency. The FY17 update reports the University is performing well against plan benchmarks, having met 17 targets with 7 nearing completion and 4 programs underway. Some goals were short term goals and others extended out to 75 years. An update to the plan will commence in FY18 with completion targeted for August 2018. The investments required to accomplish some of the sustainability goals will be vetted and evaluated during the plan revision.

Administrative Space Strategy

Associate Vice President, University Planning, Shawna Bolin discussed the Administrative Space Strategy being considered in order to repurpose existing facilities

- improvement based on all these analyses; the one exception is in the area of salaries and reflects the Board's priority to continue movement concerning competitive salaries
- <u>Productivity Measures</u> were published by DHE last year and OHIO performed well in the metric calculations; the measures have received little additional attention in FY17
- Organizational Structure this category overlaps with Operations Review (above); included is the 3-year 7% Administrative base budget reductions

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Student Success. Trustee Scholl asked that the Investment slide information be translated to reflect student benefits / outcomes of the investment.

Trustee Coleman asked whether we are measuring out of pocket costs to students / families. VP Shaffer directed attention to the Textbook Affordability savings being offered provide a direct reduction in out of pocket cost as well as the containment of costs for housing and dining.

• Strategic Enrollment Management

President Nellis introduced the Enrollment Planning discussion by stating update of the plan is in progress, the plan is a fluid document, and Trustee input is requested as the plan is vetted across the University this fall. Dr. Descutner commented that this new plan development follows the initial 6-year Strategic Enrollment Management Plan (SEMP) which corresponded to a period of historic enrollment growth for 2010-2016.

Senior Vice Provost for Strategic Enrollment Management, Craig Cornell discussed the development of the new 6-year SEMP 2017-2023, the process by which the plan is being vetted and the timeline leading up to the presentation to the Board in early 2018.

Current challenges facing the University related to meeting our enrollment goals include competition from peer institutions, changing student demographics, and family affordability concerns. The enrollment landscape is dynamic and this year we have seen a decline in in-state female enrollment. A survey of admitted students should provide data and insights which can be analyzed to inform our prospective student outreach

other campus constituencies and stakeholders will be incorporated into a final draft to University leadership and the Board in Spring 2018.

Current statistics reflect we are down over prior year by 270 freshmen. SVP Cornell discussed initiatives to engage younger middle-

Senior Associate Vice President and Dean of Students Jenny Hall-Jones and Sara Trower, Executive Director and Title IX Coordinator for University Equity and Civil Rights Compliance, provided a review and update on OHIO's Sexual Misconduct, Relationship Violence and Stalking policy. Ms. Trower commended the Board for their interest and support of this topic and stated that this presentation follows discussions led by Trustees Coleman and Cooper.



Ohio University Board of Trustees Audit and Risk Management Committee Meeting Dublin Campus – Dublin Integrated Education Center Tuesday, August 22, 2017 – 9:00am Minutes

Present: Audit Committee Chair Peggy Viehweger, Trustees Janelle Coleman, Diane Smullen and Dell Robinson, National Trustee David Pidwell, Student Trustee Brooke Mauro and President Duane Nellis.

and PCard compliance. Ms. Shaffer mentioned a task force being put together to review cash handling on campus.

Quality Assurance Improvement Plan

Mr. Davis provided a summary of the Internal Audit quality assurance and improvement plan. This plan is required by the Institute of Internal Auditors auditing standards and should be communicated to the Audit Committee annually. Mr. Davis

There was no unfinished business. Audit Committee Chair Viehweger adjourned the meeting at 9:35am.





Ohio University Board of Trustees Executive Committee Meeting Dublin Campus – Dublin Integrated Education Center Wednesday, August 23, 2017 Minutes

Chair King called the meeting to order at 8:09am.

Present: Chair Janetta King, Vice Chair David Scholl, Trustees Steve Casciani, Janelle Coleman, Cary Cooper, N. Victor Goodman, Dell Robinson, Diane Smullen and Peggy Viehweger, National Trustees Laura Brege and David Pidwell, Alumni Representative Ronald Teplitsky, Student Trustees Brooke Mauro and Faith Voinovich, Secretary David Moore, President M. Duane Nellis, Interim Provost David Descutner.

Chair King asked for a motion to go into executive session for the purposes of meeting with legal counsel to discuss pending litigation involving the university and to consider the purchase or sale of property."

Trustee Goodman made the motion; Vice Chair Scholl seconded; Chair King called for a roll call vote. The motion passed unanimously at 8:12am.

At 9:28am Chair King asked for a motion to go out of executive session"

Trustee Cooper made the motion; Trustee Robinson seconded; Chair King called for a roll call vote. The motion passed unanimously.

No additional issues were discussed.

Chair King adjourned the meeting at 9:30am.